| Analysis Of Growth Items  |            |            | Ар         | pendix 6   |
|---|------------|------------|------------|------------|
| Ref Details   | 2019/20    | 2020/21    | 2021/22    | 2022/23    |
| Committed Expenditure   |            |            |            |            |
| Police Officer - Pay Allowances   |            |            |            |            |
| 78 Police Allowances Adjustments Review of Police Officer allowances against the predicted establishments and joiners and leavers.  | -414,031   | -109,589   | -85,503    | -85,503    |
| 79 Police Office Increments Review of annual increments payable to Police Officers based on length of service and rank.   | 1,156,492  | 1,300,000  | 1,300,000  | 1,300,000  |
| <b>80 Police Officer Turnover</b> Review of Police pay budgets taking into account leavers and joiners and the change in salary make-up.  | -2,422,944 | -2,380,000 | -2,380,000 | -2,380,000 |
| 81 Police Officer Reserve Funding for Bank Holidays Funding from general reserves for additional Bank Holiday overtime due to the fluctuation in the number of Bank Holidays per financial year from the base level of 8. 2019/20: Total 08 days - no adjustment 2020/21: Total 09 days - 1 additional day 2021/22: Total 11 days - 2 additional days 2022/23: Total 10 days - 1 additional day | 185,000    | 187,000    | 374,000    | 374,000    |
| 82 Police Officer Vacancy Factor Due to Recruitment Removal of vacancy factor due to recruitment lag from around achieving and maintaining the desired Police Officer establishment numbers   | 3,198,119  | 0          | 0          | 0          |
| 83 Police Pensions Review Review of Police Pension Contributions - HMT Pensions directions  | 9,504,000  | 0          | 0          | 0          |
| Total Police Officer - Pay Allowances   | 11,206,636 | -1,002,589 | -791,503   | -1,385,025 |

**Police Staff - Pay Allowances** 

| Ref Details  | 2019/20    | 2020/21   | 2021/22   | 2022/23   |
|--|------------|-----------|-----------|-----------|
| 84 Police Staff Turnover   | -350,000   | -350,000  | -350,000  | -350,000  |
| Reduction in police staff pay bill based on annual leavers being removed at a higher salary rate that those new starters coming into the organisation.   | 330,000    | 330,000   | 330,000   | 330,000   |
| Police Staff Reserve Funding for Bank Holidays  Funding from general reserves for additional Bank Holiday overtime due to the fluctuation in the number of Bank Holidays per financial year from the base level of 8.  2019/20: Total 08 days - no adjustment  2020/21: Total 09 days - 1 additional day | 30,000     | 30,000    | 60,000    | 60,000    |
| 2021/22: Total 11 days - 2 additional days<br>2022/23: Total 10 days - 1 additional day  |            |           |           |           |
| 86 Apprentice Scheme Levy income Income derived to cover the cost of running and implementing various apprentice schemes across the force.   | -250,000   | 0         | 0         | 0         |
| <ul><li>87 Case Investigators</li><li>Growth of 40 Case Investigators to support LPA's and Digital Investigations</li></ul>  | 1,400,000  | 0         | 0         | 0         |
| 88 LGPS Review   | -390,000   | 900,000   | 0         | 0         |
| Review of the LGPS costs   | 330,000    | 300,000   | O .       | Ü         |
| 116 Police Staff Pay Award Funding for the Police Staff performance related pay awards   | 1,700,000  | 1,700,000 | 1,700,000 | 1,700,000 |
| Total Police Staff - Pay Allowances  | 2,140,000  | 2,280,000 | 1,410,000 | 1,320,000 |
| Total Committed Expenditure  | 13,346,636 | 1,277,411 | 618,497   | -65,025   |
| <u>Current Service</u>   |            |           |           |           |
| Support Services   |            |           |           |           |
| 90 Review of Debt Charges  Anticipated revenue changes associated with changes to borrowing requirements as the capital programme funding is reviewed.   | 64,598     | 182,263   | 0         | 0         |

| Ref Details  | 2019/20    | 2020/21 | 2021/22 | 2022/23 |
|--|------------|---------|---------|---------|
| 91 Community Safety Fund Expenditure   | 50,000     | 0       | 0       | 0       |
| Community Safety Fund - Increase in funding from specific earmarked reserve.   | 30,000     | S       | · ·     | · ·     |
| 92 Case Investigators to offset Officer Shortage   | -3,613,343 | 0       | 0       | 0       |
| Removal of the temporary investment in case investigators to offset the previous shortfall in Police Officer numbers against target establishment. | 5,525,515  | -       | -       | ·       |
| 94 Regional Funding for ROCU   | 601,033    | 340,000 | 0       | 0       |
| Funding contribution for the South East ROCU   | 001,033    | 340,000 | O       | · ·     |
| 95 Review of Operational Expenses  | 140,000    | 0       | 0       | 0       |
| Review of operational expenses based on demand and historic profiles.  | 140,000    | Ü       | O       | · ·     |
| 96 Increase in L&D Requirements  | 118,293    | 0       | 0       | 0       |
| Additional Learning and Development resources to support the increase in recruitment of staff and officers.  | -,         |         |         |         |
| 97 Increase in Vetting Requirements  | 98,723     | 0       | 0       | 0       |
| Additional Vetting advisors to support Police Office and Staff recruitment.  | ,          |         |         |         |
| 121 NPAS Utilisation Growth  | 369,000    | 0       | 0       | 0       |
| NPAS Utilisation growth requirement based on the national NPAS funding formula.  | ,          |         |         |         |
| Total Support Services   | -2,171,696 | 522,263 | 0       | 0       |
| Income   |            |         |         |         |
| 93 Review of Income  | 308,654    | 0       | 0       | 0       |
| Review of expected income levels based on previous trends and legislation.   | 300,034    | O       | O       | U       |
| 113 Changes to Loan Charges Grant  | 37,554     | 5,739   | 0       | 0       |
| Changes to Loan Charges Grant  | 37,334     | 3,733   | O       | U       |
| 117 Police Pensions Review Grant   | -4,300,000 | 0       | 0       | 0       |
| Police Pensions - Specific Grant Funding   | 4,500,000  | · ·     | O       | O       |
| Total Income   | -3,953,792 | 5,739   | 0       | 0       |

| Ref Details   | 2019/20    | 2020/21  | 2021/22    | 2022/23    |
|---|------------|----------|------------|------------|
| Total Current Service   | -6,125,488 | 528,002  | 0          | 0          |
| Improved Service  |            |          |            |            |
| Support Services  |            |          |            |            |
| 98 Technology Investment Through DRF Direct Revenue Funding for investment in technology and infrastructure delivery.   | 4,800,000  | -755,654 | 4,539,301  | 4,539,301  |
| 99 ESN Implementation Costs Estimated implementation costs for the National Emergency Services Network (ESN).   | 0          | 381,600  | 381,600    | 381,600    |
| 100 Increase in Major Operations Teams Temporary increase in the Major Operations team to take account of known events and expected operations over the next two years.   | 0          | -146,000 | 0          | 0          |
| 101 Review of NLEDS  NLEDS Review - Funding for initial Business Analysis Work.   | 10,000     | 0        | 0          | 0          |
| 102 Review of Data Protection Requirements Increased resources for data Protection to support legislation.  | 76,172     | 0        | 0          | 0          |
| 119 CT Security Co-ordinator CT security Co-ordinator   | 79,000     | 0        | 0          | 0          |
| 120 PSD Protective Monitoring Professional Standards protective monitoring software   | 48,000     | 0        | 0          | 0          |
| 122 Improved Services to the Public through Contact Management  The rise in demand and the complexity of that demand have increased the length of time it takes to assess the threat, harm and risk and ensure every call receives the appropriate response. We will reduce call handling times, particularly for 101 calls, by recruiting additional staff to deal with the additional demand and more complex crime and incidents being reported. | 1,260,000  | 461,500  | -1,597,500 | -1,597,500 |

| Ref Details  | 2019/20    | 2020/21             | 2021/22       | 2022/23       |
|--|------------|---------------------|---------------|---------------|
| 123 Increasing Local Front Line Policing and Service Delivery  We will recruit additional officers and staff to respond to increasing crime demand and complexity and the impact (particularly in the areas of mental health and children's safeguarding) of the reduction in the resources of and services provided by other agencies.  | 2,500,000  | 4,000               | 0             | 0             |
| 124 Improved Investigative Capacity and Process for Complex Crimes  Stretched resources are operating in an increasingly expanding and complex environment with investigations at all levels growing in size and complexity. There has been an impactive increase in organised crime which exploits the vulnerable as well as cyber enabled crime fraud and economic crime. We will recruit more investigators and invest in appropriate new technology and tools.           | 2,240,000  | 917,000             | 450,000       | 450,000       |
| 125 Increasing Our Digital Development Programmes  We will exploit the modern platforms we have been investing in through the development of operational designed tools, expanding our mobile capability and improving connectivity will allow officers and staff to maximise the use of online digital applications facilitating the fast access and transfer of data, while investing in Intelligence technologies will improve the efficiency of transactional processes. | 2,500,000  | -1,195,000          | -990,000      | -990,000      |
| Total Support Services   | 13,513,172 | -332,554            | 2,783,401     | 13,474        |
| Legal & Compliance   |            |                     |               |               |
| 103 HVM Works for Windsor Removal of one off costs for HMV works in Windsor.   | -250,000   | 0                   | 0             | 0             |
| Total Legal & Compliance   | -250,000   | 0                   | 0             | 0             |
| Specific Revenue Funded Projects   |            |                     |               |               |
| <ul> <li>104 Revenue Maintenance for Properties</li> <li>Revenue maintenance funding for various building and properties.</li> <li>105 Investment for ICT Rationalisation</li> </ul>   | 240,000    | 315,000<br>-164,400 | -180,000<br>0 | -180,000<br>0 |
| Reduction in previous years investment in the ICT rationalisation programme.   | ,000       |                     | ŭ             | ·             |

| Ref Details   | 2019/20    | 2020/21  | 2021/22   | 2022/23  |
|---|------------|----------|-----------|----------|
| 106 UCPI/ IICSA Public Enquiries  | 0          | 0        | 0         | 0        |
| Funding for temporary staff to support the national undercover policing and child sexual abuse enquiries.   | O          | O        | O         | O        |
| Total Specific Revenue Funded Projects  | -582,000   | 150,600  | -180,000  | -707,000 |
| ICT Projects  |            |          |           |          |
| 107 ICT Revenue Projects  | 1,461,000  | 336,730  | -79,360   | -79,360  |
| Funding for identified ICT revenue projects to maintain and improve the infrastructure.                     | 1,401,000  | 330,730  | 73,300    | 75,500   |
| Total ICT Projects  | 1,461,000  | 336,730  | -79,360   | -98,640  |
| Total Improved Service  | 14,142,172 | 154,776  | 2,524,041 | -792,166 |
| In Year Appropriations From Reserves  |            |          |           |          |
| Appropriations from Performance Reserve   |            |          |           |          |
| 108 Appropriations from the I&P Reserve   | 582,000    | -150,600 | 180,000   | 180,000  |
| Appropriation of funding to support specific revenue projects from the Improvement and Performance reserve. | 362,000    | -130,000 | 100,000   | 180,000  |
| Total Appropriations from Performance Reserve   | 582,000    | -150,600 | 180,000   | 707,000  |
| Appropriations from General Balances  |            |          |           |          |
| 109 Appropriations from General Balances  | 652,968    | -217,000 | -434,000  | -434,000 |
| Appropriation to General Reserves   | 032,308    | -217,000 | -434,000  | -434,000 |
| 110 Appropriation from Earmarked Reserves   | -50,000    | 0        | 0         | 0        |
| Community Safety Funding From Earmarked Reserve   |            |          |           |          |

| Ref Details  | 2019/20     | 2020/21    | 2021/22    | 2022/23    |
|--|-------------|------------|------------|------------|
| Total Appropriations from General Balances   | 602,968     | -217,000   | -434,000   | 217,000    |
| Total In Year Appropriations From Reserves   | 1,184,968   | -367,600   | -254,000   | 924,000    |
| <u>Funding Changes</u>   |             |            |            |            |
| Formula Grant  |             |            |            |            |
| 111 Police Grant Funding Changes Changes in funding received through the main government police grant. | -3,028,537  | 0          | 0          | 0          |
| 112 Formula Grant Funding Changes Changes in funding received through the ex-DCLG Grant Allocation.    | -1,425,633  | 0          | 0          | 0          |
| Total Formula Grant  | -4,454,170  | 0          | 0          | 0          |
| Council Tax Requirement  |             |            |            |            |
| 114 Council Tax Precept Changes Council Tax Requirement Changes for Precept Billing                    | -24,237,272 | -6,558,651 | -6,787,956 | -6,787,956 |
| 115 Council Tax Surplus on Collection Changes Council Tax - Surplus on Collections                     | 248,810     | 0          | 0          | 0          |
| Total Council Tax Requirement  | -23,988,462 | -6,558,651 | -6,787,956 | -7,023,784 |
| Total Funding Changes  | -28,442,632 | -6,558,651 | -6,787,956 | -7,023,784 |